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11
12 **SUPERIOR COURT OF THE STATE OF CALIFORNIA**
13 **COUNTY OF SAN FRANCISCO**

14 MATTHEW PAGOAGA and ANTHONY
JONES, on behalf of themselves and all others
15 similarly situated,

16 Plaintiffs,

17 v.

18 STEPHENS INSTITUTE d/b/a ACADEMY
OF ART UNIVERSITY,

19 Defendant.

20
21 STEPHENS INSTITUTE d/b/a ACADEMY
OF ART UNIVERSITY,

22 Cross-Complainant,

23 v.

24 NAVISITE, LLC,

25 Cross-Defendant.
26
27
28

Case No. CGC 16-551952

**DECLARATION OF NORMAN E.
SIEGEL IN SUPPORT OF PLAINTIFFS'
MOTION FOR FINAL APPROVAL OF
CLASS ACTION SETTLEMENT**

Judge: Curtis E.A. Karnow

Dept.: 304

Action Filed: May 11, 2016

Hearing: July 16, 2018 at 9:00 a.m.

1 I, Norman E. Siegel, hereby declare under penalty of perjury pursuant to California Code
2 of Civil Procedure § 2015.5 as follows:

3 1. I am an attorney in good standing of the State Bar of Missouri and a partner in the
4 law firm Stueve Siegel Hanson LLP. I represent Plaintiffs Matthew Pagoaga and Anthony Jones in
5 this action and submit this declaration in support of Plaintiffs' Motion for Final Approval of the
6 Class Action Settlement. I have knowledge of the facts presented in this Declaration based on my
7 involvement in prosecuting this litigation since its inception.

8 ***Procedural History and Settlement Negotiations***

9 2. In April 2016, Academy of Art University ("AAU") announced that it suffered a
10 data breach after one of its employees was targeted by an e-mail "spoofing" scam and sent the
11 2015 Internal Revenue Service Wage and Tax Statements ("W-2 Forms") of current and former
12 AAU employees to an unknown third party (the "Email Security Incident"). The information
13 contained on the W-2 Forms included, among other sensitive information, employees' full names,
14 addresses and ZIP codes, dates of birth, wage information, and Social Security Numbers. The
15 class consists of 3,373 individuals.¹

16 3. On May 11, 2016, my firm filed this putative class action on behalf of Plaintiff
17 Matthew Pagoaga, a former employee of AAU, asserting causes of action for negligence and
18 violations of the California Unfair Competition Law, Cal. Bus. & Prof. Code § 17200, *et. seq.*, and
19 seeking declaratory relief. Plaintiff Pagoaga sought to represent a class of former and current
20 employees of AAU affected by the Email Security Incident.

21 4. Shortly after the case was filed, counsel for Plaintiffs and AAU's former counsel
22 Zuzana Ikels of Polsinelli LLP began engaging in preliminary settlement discussions. In my
23 experience, early settlements can be especially beneficial in the data breach context because class
24 members can benefit immediately from protections like injunctive relief and credit monitoring
25 services that can help detect and prevent identity theft and fraud before misuse occurs.

26
27 ¹ Earlier settlement filings reflected the class size as 3,374 individuals. It has since been confirmed
28 that the class list included one duplicate entry, making the settlement class 3,373 individuals.

1 5. The parties entered into a stand-still agreement that included multiple stipulations
2 to extend AAU's deadline to respond to the Complaint by 120 days so that the parties could
3 explore the possibility of settlement.

4 6. During this period, the parties regularly communicated on issues relating to
5 settlement and agreed to exchange information necessary to facilitate those discussions, including
6 class member information, detailed information concerning how the breach occurred, the scope
7 and number of individuals affected, the types of injuries suffered by affected individuals, the
8 actions AAU took in response to the breach, and information relating to AAU's vendors retained
9 to handle, create, and secure emails and data, among other relevant information.

10 7. On July 26, 2016, Plaintiffs' counsel met with AAU's counsel and a representative
11 from AAU in San Francisco, California to discuss the structure of a possible settlement. Following
12 that conference, and at AAU's request, we prepared a formal settlement demand and delivered it
13 to AAU's counsel on August 15, 2016. The demand consisted of three primary components of
14 relief, all of which were included in the parties' ultimate settlement: (1) three-bureau credit
15 monitoring for all class members; (2) reimbursement to class members with out-of-pocket-losses
16 relating to the breach; and (3) business practice changes including the implementation of technical
17 security barriers and an employee cybersecurity training program.

18 8. In or about October 2016, AAU replaced Ms. Ikels with the firm currently
19 representing AAU. Once AAU's new counsel was up to speed on the litigation, Plaintiffs engaged
20 in continued settlement discussions with AAU's new counsel, and the parties filed a joint
21 stipulation to suspend all deadlines by an additional 21 days to determine if settlement could be
22 reached.

23 9. On October 28, 2016, Class Counsel provided to AAU's counsel a proposed term
24 sheet setting forth the essential terms of settlement that largely tracked the settlement ultimately
25 agreed to by the parties. Despite the fact that the parties had been negotiating around the same
26 terms for over 3 months, AAU opted not to move forward with settlement, in part because AAU
27 elected to seek contribution from its cybersecurity provider, NaviSite, LLC.

28

1 10. After AAU’s decision to forego participating in settlement discussions in Fall 2016,
2 Plaintiffs moved forward with discovery efforts. On December 1, 2016, Plaintiffs propounded 32
3 document requests on AAU.

4 11. On January 3, 2017, AAU filed a Cross-Complaint against NaviSite for breach of
5 contract, negligence, contractual indemnification, equitable indemnification, partial equitable
6 indemnification, and declaratory relief. NaviSite subsequently filed a demurrer to the Cross
7 Complaint.

8 12. On January 25, 2017, Plaintiffs noticed AAU for a person most knowledgeable
9 deposition and served interrogatories on AAU.

10 13. An additional civil action addressing the breach was filed in this Court on October
11 18, 2016. *See Anthony Jones v. Academy of Art University Foundation*, Case No. CGC-16-
12 554902. Plaintiffs’ counsel reached an agreement with counsel for Mr. Jones to dismiss the Jones
13 matter without prejudice, and Plaintiff Jones joined this action via a First Amended Complaint,
14 which Plaintiffs filed on January 20, 2017.

15 14. AAU served its responses and objections to the Plaintiffs’ requests for production
16 of documents on January 26, 2017. To facilitate the exchange of documents, the parties negotiated
17 a protective order that this Court entered on February 22, 2017.

18 15. In March 2017, AAU responded to Plaintiffs’ interrogatory requests and produced
19 approximately 2,300 pages of documents relating to the breach. In conjunction with the
20 preliminary discovery exchanged by parties, AAU’s document production and discovery
21 responses permitted Plaintiffs’ counsel to more fully weigh the merits of the case and engage in
22 informed settlement negotiations on behalf of the Class.

23 16. Specifically, the primary factual bases for Plaintiffs’ claims were confirmed in the
24 discovery process, including that there were breakdowns in AAU’s technical security barriers that
25 permitted an AAU employee to receive the “spoofed” e-mail (this is also detailed in AAU’s Cross
26 Complaint against NaviSite), as well as a lack of employee training on how to recognize
27 fraudulent e-mails and best practices regarding intra-company data transfers. Discovery also
28 confirmed that several class members experienced identity theft and fraud in the immediate

1 aftermath of the Email Security Incident, and while AAU attempted to address these issues on an
2 *ad hoc* basis, there was no uniform policy communicated to affected individuals regarding how to
3 request reimbursement for losses relating to the Email Security Incident.

4 17. The documentation AAU produced in this litigation demonstrated the types of
5 harms suffered by class members. I included as Exhibit 2 to my Declaration in Support of
6 Plaintiffs' Renewed Motion for Preliminary Approval filed on November 11, 2017 documentation
7 produced by AAU in this litigation, including complaints from class members, which set forth
8 examples of harm experienced by class members in the aftermath of this breach. It included:

- 9 a. Several employees had a tax return fraudulently filed using their name and sought
10 advice about how to handle the situation (Docs. 000742, 753, 758);
- 11 b. An employee asked how to stop automatic deposit of her paycheck because she
12 closed her bank account as a safety precaution (Doc. 000675);
- 13 c. An employee emailed AAU stating: "Given the recent identity breach at AAU, I
14 would like to place a security freeze with all three credit bureaus. This costs a total
15 of \$30. Is the Academy willing to reimburse me for this cost?" (Doc. 000740);
- 16 d. An employee sought reimbursement for costs associated with having an accountant
17 resubmit her tax return after having a fraudulent tax return filed in her name (Doc.
18 000742);
- 19 e. An employee complained of suspicious calls in the aftermath of the breach and
20 sought guidance on whether she should file an identity theft affidavit with the IRS
21 (Docs. 000743-744);
- 22 f. An employee sought reimbursement for purchasing one year of LifeLock Ultimate
23 Plus credit monitoring in the amount of \$296 (Doc. 000749);
- 24 g. An employee sought reimbursement for accountant fees in the amount of \$447.95
25 and \$117.00 associated with preparing an IRS identity theft affidavit and filing a
26 paper copy of tax return after fraudulent return filed (Docs. 000753-55); and

1 h. An employee had a fraudulent mortgage filed in his name which resulted in him
2 closing his bank accounts and incurring a \$65 charge for uncleared checks (Docs.
3 000758-60).

4 18. On April 13, 2017, this Court entered an order sustaining in part and overruling in
5 part NaviSite's demurrers to the Cross Complaint with leave to amend. Following that ruling, and
6 in advance of Plaintiffs' motion for class certification, all parties agreed to participate in a joint
7 mediation session before a mediator experienced in complex litigation. Plaintiffs agreed to
8 continue the PMK depositions and class certification deadlines until after participating in a formal
9 mediation.

10 19. On April 25, 2017, counsel for Plaintiffs, AAU and NaviSite participated in a
11 formal mediation session before a mediator experienced in complex litigation, Cathy Yanni of
12 JAMS ADR in San Francisco, California. While the parties were not able to reach an agreement at
13 that session, the parties continued to engage in post-mediation settlement discussions through Ms.
14 Yanni and directly between counsel.

15 20. On June 9, 2017, the parties filed a joint stipulation and proposed order to continue
16 class certification deadlines informing the Court that the parties were close to settlement.

17 21. Thereafter, AAU and NaviSite reached an agreement to settle the Cross-Complaint.
18 Following that agreement, Plaintiffs and AAU agreed on the essential terms of a settlement and
19 accepted the term sheet proposed by Plaintiffs. On July 7, 2017, after more than a year of
20 negotiations, Plaintiffs and AAU filed a joint notice of settlement.

21 ***Preliminary Approval Process***

22 22. On September 20, 2017, the Court held a hearing on Plaintiffs' unopposed motion
23 for preliminary approval of the settlement. The Court denied the motion without prejudice and
24 requested clarification of several issues related to the settlement.

25 23. Plaintiffs thereafter renegotiated several aspects of the settlement with AAU,
26 revised the class notice and claim forms in accordance with the direction offered by the Court, and
27 prepared a renewed motion for preliminary approval. As part of that filing, Plaintiffs provided the
28 Court with supplemental information regarding the types of harm likely to be experienced by class

1 members with accompanying exhibits, a summary of documentation produced by AAU in the
2 litigation (summarized above), an explanation as to the benefits of the credit monitoring and fraud
3 resolution services offered under the settlement, and more information regarding the claims
4 process and contractual business commitments undertaken by AAU.

5 24. The renewed motion came for hearing on January 16, 2018. On that same day, the
6 Court issued an order continuing the motion so that the parties could address several additional
7 issues raised by the Court. *Id.* In response, the parties agreed to add more clarity to several aspects
8 of the Settlement including further defining the “fairly traceable” standard for assessing claims
9 and adding more specificity to AAU’s cybersecurity training requirements. On February 13, 2018,
10 the Court granted the renewed motion for preliminary approval.

11 ***Overview of the Settlement***

12 25. The Settlement includes multi-faceted relief that is designed to address past,
13 present and future harm, including the following: (1) AAU will reimburse settlement class
14 members for documented out-of-pocket losses fairly traceable to the E-mail Security Incident, up
15 to \$1,000 per individual, or \$2,500 per individual with receipt for the purchase of professional
16 services, including accountant and attorneys’ fees; (2) class members are also eligible to enroll in
17 two years of Experian’s three-bureau “3B Credit Plus” credit monitoring services at no cost,
18 regardless of whether the class member submits a claim for reimbursement of out-of-pocket
19 losses; (3) all class members will be eligible to take advantage of identity restoration services
20 offered through Experian, including professional fraud resolution assistance to help with identity
21 recovery and restoration in case the class member experiences identity theft or fraud in the future,
22 regardless of whether they make a claim under the Settlement; and (4) AAU will make changes to
23 its business practices, including implementing technical security barriers to limit the flow of
24 fraudulent e-mails and maintaining an employee cybersecurity training program.

25 ***Reimbursement for Out-of-Pocket Losses***

26 26. The Settlement is structured to permit class members to submit documentation for
27 reimbursement of out-of-pocket losses and unreimbursed charges fairly traceable to the breach up
28 to \$1,000 per individual for out-of-pocket losses not including the purchase of professional

1 services and in addition, \$2,500 per individual for out-of-pocket losses consisting only of the
2 purchase of professional services, including accountant and attorneys' fees. The maximum amount
3 payable for reimbursement by AAU is \$250,000.

4 27. The parties agreed that out-of-pocket losses may include, without limitation,
5 unreimbursed fraud losses or charges, professional fees incurred in connection with identity theft
6 or falsified tax returns, credit freezes, credit monitoring that was purchased on or after April 5,
7 2016 through the date on which the credit monitoring services become available through the
8 Settlement, and miscellaneous expenses such as notary, fax, postage, copying, mileage, and long-
9 distance telephone charges. Agreement, ¶ 16.

10 28. In assessing what qualifies as "fairly traceable," the parties agreed to instruct the
11 Settlement Administrator to consider the (i) timing of the loss including whether it incurred after
12 the breach, and (ii) the nature of the loss including whether mitigation costs were reasonably
13 incurred and/or whether the information used to commit identity theft or fraud consisted of the
14 same information that was compromised in the breach. *See id.*, ¶ 34. The parties further agreed
15 that costs expended for credit monitoring services, credit freezes, and professional services
16 incurred to address identity theft or fraud after the breach shall be presumed "reasonably
17 incurred." *See id.*, ¶ 34. If the claim is rejected for any reason, the parties committed to a
18 consumer-friendly appeals process whereby claimants will have the opportunity to cure any
19 deficiencies in their submission or request an automatic appeal if the Settlement Administrator
20 determines a claim for out-of-pocket losses is deficient in whole or part.

21 29. The Settlement is also structured to compensate losses from identity theft or fraud
22 that may occur in the future. Class members are permitted to submit claims for reimbursement of
23 out-of-pocket losses for up to 640 days after the claims deadline (known as the "Tail Deadline"),
24 so long as the class member (a) submitted a claim electing to receive the credit monitoring
25 services offered as part of the Settlement on or before the initial claims deadline; and (b) provides
26 an attestation that he or she has not obtained reimbursement for the claimed expense through other
27 means. To our knowledge, this is the first data breach settlement to include an extended, multi-
28 year claims period.

1 *Three-Bureau Credit Monitoring and Identity Resolution*

2 30. All class members are also entitled to receive two years of free, three-bureau credit
3 monitoring services, regardless of whether they submit a claim for out-of-pocket losses. Credit
4 monitoring is a service that monitors an individual’s credit reports and alerts the individual when
5 any change is made that could signal fraudulent activity. Credit changes can include new credit
6 card or loan applications, new credit inquiries, existing account changes, and new public records
7 or address changes, among others. Credit monitoring gives the individual the opportunity to
8 confirm the accuracy of a credit change in real time and, if necessary, address the issue before
9 fraud occurs or expands.

10 31. The features included with Experian’s “3B Credit Plus” credit monitoring services
11 include the following:

- 12 a. Daily credit monitoring of the class member’s credit file at all three (3) major credit
13 reporting agencies (Experian, Equifax & TransUnion);
- 14 b. An Experian credit report upon enrollment;
- 15 c. A subsequent, updated Experian credit report available (online) at the class
16 member’s election as often as daily;
- 17 d. Identity theft insurance offered through AIG, which covers certain identity theft
18 related expenses incurred by the class member up to a limit of \$1 million;
- 19 e. Internet surveillance, which includes monitoring of the “dark web” for the class
20 member’s personal information;
- 21 f. Identity validation monitoring and alerts to notify the class member in the event his
22 or her identity has been verified across the Experian identity network; and
- 23 g. Identity restoration services that provide professional fraud resolution assistance to
24 the class member if he or she experiences identity theft or fraud, helping with
25 identity recovery and restoration.

26 32. This relief is important for several reasons. First, credit monitoring can help detect
27 fraud before it occurs or expands—an important tool in the aftermath of a breach. Second, it
28 provides class members with access to Experian’s fraud resolution agents, who can provide
guidance if class members experience fraud or if other issues arise. Experian explains how fraud
resolution agents can assist class members who experience suspicious activity or fraud:

We will follow these six steps to protect you from the damages caused by identity theft:

- 1 1. **Notify banks, creditors and service providers:** We'll be on the phone with you to assist
2 with notifying your creditors, medical benefits company, your bank or other financial
3 institutions, and your utilities. And if correspondence by mail is required, we'll draft letters
4 for you to sign.
- 5 2. **Place fraud alerts on your credit report:** We'll help you place an immediate, 90-day
6 alert on your credit report at all three major credit bureaus, to warn lenders and other
7 potential credit grantors that you may be a victim of identity theft. Plus, we'll help you
8 renew the fraud alert if necessary, or add a 7-year alert if your identity proves to have been
9 stolen.
- 10 3. **Report the fraud to government agencies:** We walk you through the steps of contacting
11 your local law enforcement agency to file a report regarding the fraudulent activity. This
12 report becomes your official "Identity Theft Report" a document that creditors and credit
13 bureaus may ask for. If you wish to file a report with the Federal Trade Commission, we'll
14 help you with that too.
- 15 4. **Check your credit reports:** In the event of an identity theft, we'll review your Experian®
16 bureau, TransUnion and Equifax files with you so we can help you identify possible
17 fraudulent activity you may be unaware of. We'll immediately get started helping you
18 resolve any issues we find.
- 19 5. **Cancel or request new credit, debit or insurance cards:** Depending on the situation, you
20 may need to cancel or change some or all of your accounts as a result of the identity theft.
21 We'll help you determine which accounts to close. We'll guide you through contacting
22 your card issuers, medical benefits companies and/or financial institutions to close your
23 current accounts, report stolen checks, stop payments on outstanding checks you've written
24 (if necessary) and transfer any recurring charges from your old accounts to new ones.
- 25 6. **Secure and reclaim your identity:** We'll help you gather the necessary information you'll
26 need to make telephone calls or to send letters to your creditors, your bank, the credit
27 bureaus, and any others who may be involved in the process of securing and reclaiming
28 your identity."²

33. Experian confirms that their fraud resolution agents are U.S.-based employees³ and that they "receive a minimum of 10 weeks of intensive training in fraud resolution. Each agent is certified under the federal Fair Credit Reporting Act (FCRA). Plus, they receive continual support and training from the nationally recognized non-profit Identity Theft Resource Center (ITRC)."⁴ Experian represents that: "We don't put our agents on the phone with your customers unless they've proven themselves in resolving identity theft."⁵

34. As a separate class benefit, all class members – including those who do not enroll

² <http://www.experian.com/data-breach/data-breach-faq.html#faq12>.

³ <http://www.experian.com/data-breach/data-breach-faq.html#faq11>.

⁴ <http://www.experian.com/data-breach/data-compromise.html>.

⁵ *Id.*

1 in credit monitoring services or otherwise submit a claim – will be entitled to utilize the identity
2 restoration services through Experian by referencing a unique engagement code. This coverage
3 permits all class members, even those who do not submit a claim, to have access to fraud
4 resolution specialists who can assist with important tasks such as placing fraud alerts with the
5 credit bureaus, disputing inaccurate information on credit reports, scheduling calls with creditors
6 and other service providers, and working with law enforcement and government agencies to
7 dispute fraudulent information. The identity restoration services will be available for a period of
8 two years from the effective date of settlement.

9 35. Finally, the credit monitoring services offered as part of this Settlement provide
10 significant value to the class. Experian offers a comparable consumer service that retails for
11 \$19.99 per month.⁶ Other comparable services offered by leading credit monitoring providers
12 IdentityGuard and LifeLock retail for \$24.99⁷ and \$29.99⁸ per month, respectively.

13 36. As part of this Settlement, the parties were able to negotiate a group discount
14 whereby AAU is obligated to pay \$61.12 per class member who elects credit monitoring as a
15 settlement benefit on their claim form (regardless of whether they ultimately enroll) for two years
16 of coverage, and an additional flat fee of \$10,324.44 to provide everyone in the class access to
17 Experian’s fraud resolution agents (regardless of whether the services are used).

18 37. While the fact that the parties were able to negotiate a discounted rate for these
19 services made settlement feasible, the actual market value of this settlement benefit can fairly be
20 estimated at \$480 per class member (\$19.99 per months for 24 months), which is the lower-end
21 price for these services on the open market. This equates to a settlement benefit of over \$1.6
22 million to the class as a whole.

23 ***Contractual Business Practice Commitments***

24 38. As part of the Settlement, AAU has agreed to implement certain business practice
25 changes intended to better secure the personal information of class members. The Settlement

26 _____
27 ⁶ <https://www.experian.com/consumer-products/identity-theft-and-credit-protection.html>.

28 ⁷ <https://www.identityguard.com/compare-plans/platinum/>.

⁸ <https://www.lifelock.com/products/lifelock-ultimate-plus/>.

1 Agreement provides that within 30 days of the effective date, AAU must provide to Plaintiffs’
2 counsel documentation establishing that AAU has implemented (1) technical security barriers
3 specifically designed to reduce the flow of unwanted outside e-mails (common examples include
4 Sender Policy Framework, DomainKey Identified Mail, and/or Domain-based Message
5 Authentication); and (2) an employee cybersecurity training program that trains and educates
6 employees responsible for handling payroll and compensation data on maintaining the
7 confidentiality of such information, and helping them recognize scams aimed at gaining
8 unauthorized access to such information, including “phishing” and “spoofing” scams. The
9 cybersecurity training shall be delivered on an annual basis, and will also be included in the
10 onboarding process for new employees responsible for handling payroll and compensation data.
11 Agreement, ¶ 43.

12 39. If at any time during three years from the effective date Plaintiffs’ counsel have
13 questions regarding the documentation submitted by AAU or believe that AAU is not complying
14 with its contractual business practice commitments, the parties are required to meet and confer to
15 discuss the issue. Agreement, ¶ 44. If after meeting and conferring Plaintiffs’ counsel believes that
16 AAU is not adhering to its contractual obligations, Plaintiffs may then file a motion with the Court
17 to seek further discovery or enforce the Settlement Agreement. The Court will retain jurisdiction
18 for this purpose for three years from the effective date. *Id.*

19 ***Valuing the Settlement and Risks of Continued Litigation***

20 40. As set forth in my prior declarations, in most instances, victims of a data breach do
21 not have any immediate harm such as identity theft or fraud, or if they do, they are not financially
22 responsible for it because financial institutions commonly bear that risk. What victims do
23 complain of, however, is a lack of sufficient information and guidance about how to protect
24 themselves in the wake of a breach and how to address issues when they arise. Accordingly, in my
25 experience, the most common complaint from victims of a data breach is a lack of knowledge
26 about how to detect or prevent identity theft and fraud, and how to address it when it occurs.

27 41. When a victim incurs out-of-pocket expenses relating to a data breach, it is
28 typically associated with seeking advice about how to address the breach (*e.g.*, paying for

1 professional services), paying incidental costs associated with identity theft or fraud (e.g.,
2 overdraft fees or costs for sending documents by certified mail), or taking mitigative measures like
3 paying for credit monitoring or credit freezes. As such, the out-of-pocket expenses associated with
4 a data breach are generally relatively low, and rarely exceed several hundred dollars. When
5 victims spend more than this amount, it is typically associated with paying for professional
6 services such as accountant or attorneys' fees. Future out of pocket damages are often mitigated or
7 eliminated with the protections offered through monitoring services like the type provided in this
8 Settlement.

9 42. The limited research available supports this conclusion. Included as Exhibit 1 to my
10 Declaration in Support of Plaintiffs' Renewed Motion for Preliminary Approval filed on
11 November 11, 2017, was a study conducted by the Ponemon Institute,⁹ a company that conducts
12 independent research on privacy, data protection and information security policy. The study found
13 that in the aftermath of a data breach, 81% of data breach victims do not have any out-of-pocket
14 losses, and for the 19% that do, those losses average to \$38 per individual.

15 43. Using the Ponemon research as a baseline, I previously estimated that if
16 approximately 19% of class members suffer losses after a data breach, with average losses of \$38
17 each, the out-of-pocket-losses in this case would total approximately \$24,358 if every class
18 member participated in the Settlement.

19 44. Given this data, and my firm's experience in similar data breach litigation, Plaintiff
20 was agreeable to imposing individual caps of \$1,000 and \$2,500, respectively, for reimbursement
21 of out-of-pocket losses because the vast majority of losses incurred in the aftermath of a breach are
22 well under \$1,000, as demonstrated by the discovery produced in this case. When victims exceed
23 the \$1,000 threshold, it is typically because they paid for professional services such as accountant
24 or attorneys' fees. Thus, the parties agreed to increase the cap to \$2,500 when professional fees
25 were incurred.

26 ⁹ Larry Ponemon, founder of the Ponemon Institute, served as an expert witness for class action
27 plaintiffs in two of the largest retail data breach cases in U.S. history, *In re: Target Corp.*
28 *Customer Data Sec. Breach Litig.*, Case No. 0:14-md-02522 (D. Minn.) and *In re: Home Depot,*
Inc. Customer Data Sec. Breach Litig., Case No. 1:14-md-02583 (N.D. Ga.).

1 45. With respect to the \$250,000 overall cap, AAU insisted that its insurer needed to
2 account for its maximum possible exposure. After extensive negotiations, Plaintiffs’ counsel
3 agreed to a cap of \$250,000 because, based on the research available and our experience in similar
4 litigation, we did not believe the amount of approved claims for out-of-pocket losses will approach
5 this limit.

6 46. After analyzing the claims data, Plaintiffs predictions were essentially correct. Only
7 one class member submitted a claim with damages exceeding the \$2,500 individual cap, and she
8 opted to make a claim rather under the Settlement rather than opt-out and pursue an individual
9 action. The total of all out-of-pocket losses approved by the Settlement Administrator was
10 \$10,307.84, meaning there is no danger of hitting the \$250,000 cap, and all verified claims
11 submitted during the tail period will be eligible for full reimbursement.

12 47. To determine whether this Settlement is in the “ballpark” of reasonableness (*Kullar*
13 *v. Foot Locker Retail, Inc.* 168 Cal.App.4th 116, 133 (Cal. Ct. App. 2008)), the Court may
14 compare the relief offered as part of this Settlement to Plaintiffs’ maximum possible recovery had
15 everything gone their way through trial.

16 48. At trial, Plaintiffs would ideally seek at trial compensatory damages for the costs of
17 purchasing two years’ worth of high-level credit monitoring services for each member of the class
18 (estimated above at \$480 per class member), plus any additional out-of-pocket losses experienced
19 by class members (estimated above at \$24,358 for the entire class). This would make Plaintiffs’
20 maximum possible recovery at trial approximately \$1,643,878.

21 49. But the legal support for recovery of these types of damages is uncertain and would
22 be hotly-contested. Negligence damages require a showing of “concrete loss” under California
23 law. *See Bardis v. Oates*, 119 Cal. App. 4th 1, 17, 14 Cal. Rptr. 3d 89, 101 (Cal. Ct. App. 2004)
24 (“Compensatory damages are intended to redress the concrete loss that the plaintiff has suffered by
25 reason of the defendant’s wrongful conduct.”). This means that the plaintiff is entitled to be in the
26 same financial position that she would have been had the accident not occurred. *See Tremmeroli v.*
27 *Austin Trailer Equip. Co.*, 227 P.2d 923, 934 (Cal. Ct. App. 1951).

1 50. AAU would assuredly argue that class members who did not actually spend money
2 on mitigation efforts (or otherwise suffer out-of-pocket losses) would not be permitted to recovery
3 anything because they have no actual damages. Plaintiffs are unaware of any cases where such
4 mitigative damages have been sought at trial.

5 51. While the law on this issue is undeveloped, recovery at trial it is certainly fraught
6 with risk given that the class may not recover anything despite the high costs and delay of further
7 discovery, motion practice, trial, and appeal. This of course assumes Plaintiffs would make it to
8 trial given that class certification has been denied in other data breach cases. *See, e.g., In re*
9 *Hannaford Bros. Co. Customer Data Sec. Breach Litig.*, 293 F.R.D. 21 (D. Me. 2013) (denying
10 class certification because individualized proof would be required to ascertain each class
11 member’s damages).

12 52. As part of this Settlement, each class member will receive two years of free, high-
13 level credit monitoring that has a retail value of \$480 per class member. These services will assist
14 class members in addressing the real world effects from the breach, including real-time monitoring
15 of their credit and human assistance. In addition, class members with out-of-pocket losses can
16 receive full reimbursement for any money they expended fairly traceable to the breach. And, while
17 not assigned a monetary value, AAU is contractually required to implement business practice
18 changes designed to make class members’ information more secure. Accordingly, every one of the
19 actual examples of harm traceable to this breach, including injuries sustained by the named
20 plaintiffs as well as other class members who contacted AAU, are addressed in this Settlement.

21 53. The Court does not need to determine the exact dollar “value” of the Settlement in
22 order to conclude that the “recovery represents a reasonable compromise, given the magnitude and
23 apparent merit of the claims being released, discounted by the risks and expenses of attempting to
24 establish and collect on those claims by pursuing the litigation.” *Kullar*, 168 Cal. App. 4th at 129.
25 Comparing the Settlement benefits with total maximum value of this case, while at the same time
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1 weighing the risks involved in pursuing class certification and an undeveloped damages theory,
2 this Settlement is well within the “ballpark of reasonableness.”¹⁰

3 ***The Settlement is Well-Supported by Class Members and Counsel***

4 54. Since the revelation of the Target data breach in late 2013, much of my practice,
5 along with that of my colleague Austin Moore, has been dedicated to representing victims of data
6 breaches. I co-founded the American Association for Justice’s Consumer Privacy and Data Breach
7 Litigation Group and previously served as the group’s co-chair. I am a nationally published author
8 on emerging issues impacting data breach cases, and I regularly speak on data breach litigation
9 issues.

10 55. My experience in data breach and consumer privacy cases includes appointment as
11 a member of the executive committee in *In Re: Target Corporation Customer Data Security*
12 *Breach Litigation*, No. 14-md-2522 (D. Minn.) (involving breach affecting tens of millions of
13 customers), before the Hon. Paul A. Magnuson (D. Minn.) and as co-lead counsel for consumer
14 plaintiffs in *In Re: The Home Depot, Inc., Customer Data Security Breach Litigation*, No. 14-md-
15 02583 (N.D. Ga.) (involving breach affecting more than 60 million customers).

16 56. In the *Home Depot* litigation, I served as the principal negotiator on behalf of the
17 consumer class which resulted in a settlement that the presiding judge, the Honorable Thomas W.
18 Thrash, referred to as an “exceptional result” and “the most comprehensive settlement achieved in
19 large-scale data breach litigation.” *In re: The Home Depot, Inc., Customer Data Security Breach*

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21 ¹⁰ Similarly, AAU has agreed to pay the reasonable attorneys’ fees, costs and expenses of
22 Plaintiffs’ counsel in prosecuting this action, which, as set forth more fully in Plaintiffs’ Motion
23 for Attorneys’ Fees and Costs, should be determined using the lodestar-multiplier method. *See*
24 *Carr v. Tadin, Inc.*, 51 F. Supp. 3d 970, 978 (S.D. Cal. 2014) (“because there is no common fund,
25 the lodestar analysis applies to Class Counsel’s request.”). “Under the lodestar method, a fee
26 award need *not* bear any specific proportionality to the dollar amount of the recovery. *Britto v. Zep*
27 *Inc.*, No. A141870, 2015 WL 5657147, at *16 (Cal. Ct. App. Sept. 25, 2015) (emphasis in
28 original); *see also Taylor v. Nabors Drilling USA, LP*, 222 Cal. App. 4th 1228, 1251 (Cal. Ct.
App. 2014) (no authority “requiring that fee awards be proportional to the amount of damages
recovered”); *Harman v. City & Cty. of San Francisco*, 158 Cal. App. 4th 407, 421 (Cal. Ct. App.
2007) (“There is no mathematical rule requiring proportionality between compensatory damages
and attorney’s fees award”). For this reason too, the Court need not determine the exact dollar
“value” of the Settlement in order assess the reasonableness of attorneys’ fees.

1 *Litigation*, Case 1:14-md-02583-TWT, Doc. 261 at *3 (N.D. Ga.), attached as Exhibit F to my
2 declaration in support of Plaintiffs' motion for attorneys' fees and costs.

3 57. In February 2018, I was appointed as co-lead counsel in the largest data breach case
4 to date, *In re Equifax, Inc., Customer Data Security Breach Litigation*, 1:17-md-2800-TWT (N.D.
5 Ga.), which stemmed from a massive breach that compromised highly-sensitive information of
6 more than 145 million consumers. In addition to the above cases, Mr. Moore and I are counsel in
7 *In Re: Anthem, Inc. Data Breach Litigation*, No. 15-md-02617 (N.D. Ca.) (involving breach of up
8 to 80 million members' health records); *In Re: U.S. Office of Personnel Management Data*
9 *Security Breach Litigation*, No. 1:15-mc-01394-ABJ (D.D.C.) (involving breach of private records
10 of 21.5 million current, former and prospective government employees and contractors); and
11 *Liang, et al. v. Nat'l Board of Examiners in Optometry, Inc.*, No. 1:17-CV-1964 (D. Md.) (testing
12 board breach affecting thousands of optometrists across the country).

13 58. Mr. Moore has worked closely with me in each of these cases and has developed
14 considerable expertise in this practice area. He has particular insight on the types of relief viewed
15 as beneficial to victims of a data breach having led nationwide plaintiff vetting efforts in several
16 data breach MDLs and having interviewed literally thousands of data breach victims over the last
17 4 years. The Settlement in this case was specifically structured to include the types of relief that
18 data breach victims are most likely to find beneficial.

19 59. As a result of our collective experience in this practice area, we were able to
20 propose and eventually negotiate a settlement that was structured to include the types of relief that
21 data breach victims are most likely to benefit from and that is specifically tailored to the facts of
22 this case. It is our view that given the multi-faceted relief made available, this Settlement
23 compares very favorable to other data breach settlements made in the last five years.

24 60. This Settlement has also received an overwhelmingly positive reaction from the
25 class. After a 90-day initial claims period, no class members have objected to the Settlement, and
26 only three out of 3,373 (or .08%) class members have requested exclusion.

27 61. Additionally, more than 7.2% of *verified* class members made claims under the
28 Settlement during the initial claims period. Although case dependent, in my experience consumer

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class action settlements typically have a claims rate between 3-5%, and claims rates in data breach settlements are even lower given the relatively low dollar value of the claims. The strong class participation further supports the fairness and adequacy of the Settlement.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Executed this 21st day of June, 2018, in Kansas City, Missouri.



Norman E. Siegel